

MICROCOPY RESOLUTION TEST CHART NATIONAL BUREAU OF STANDARDS 1963 A



# TERMINATION LIABILITY CURVE STUDY

#85-01



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#### ABSTRACT

This study provides the results of analyzing cumulative cost incurred patterns from a cross-section of armament and ammunition orders from Headquarters, Armament, Munitions, and Chemical Command. The study was performed to develop a termination liability curve to cover the costs incurred by the Government in the event of contract cancellation of an order in production. This study represents an update of previous efforts in this area. Particular emphasis was given to items which are known to be common Foreign Military Sales (FMS) items. This document provides composite regression plots for ammunition items and for armament items. Also provided are study assumptions and methodology along with a breakdown of the samples used.

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#### INTRODUCTION

This study was undertaken to update previous studies done by this division upon the same subject in previous years. Periodic updating is necessary to insure adequate funds are available to cover costs incurred and to pay supplying contractors in a timely manner. The procurement of materials for Foreign Military Sales (FMS) customers is pre-financed as a matter of Army policy. For this reason, the study intentionally focuses on common FMS items.

FMS business has tended to increase over the last several years and the trend seems likely to continue. Periodic updates of the data base are necessary to verify that payment schedule patterns continue to reflect reality. After the Letter of Offer and Acceptance (LOA) has been signed, the customer is billed according to a payment schedule determined by the application of termination liability curves. Customer payments are collected in a centrally controlled customer deposit fund. Army appropriations are then reimbursed from this trust fund.

This study applies only to recurring production costs and not to non-recurring investment costs such as start-up costs, layaway costs, etc. Government furnished material (GFM) is also excluded since it is assumed that such material can be applied to other orders.

## **PURPOSE**

The purpose of this study is to determine the pattern (if any) of cumulative costs incurred with respect to time in terms of percentage of completion. This makes it possible to determine the termination liability or the percentage of contract cost which should be on hand at a given time to cover the costs incurred should the contract be terminated. This study is an update of previous studies conducted by this office.

## SCOPE OF THE STUDY

The basis of this study was a selection of 25 samples of various ammunition components and armament end items. Eighteen of the items were ammunition components and the remaining seven were armament end items. These were the end result of a larger sampling which contained samples which proved unsuitable for the purposes of this study. For a more detailed discussion of the procedures used, refer to the section entitled "Methodology".

## STUDY RESULTS

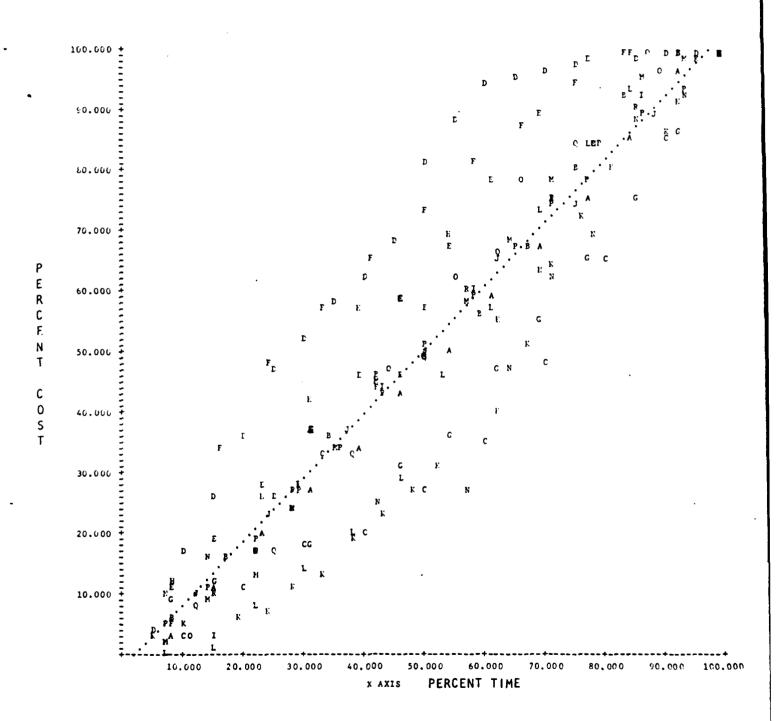
AMMUNITION COMPOSITE REGRESSION

SAMPLES: 1-18

EQUATION: Y = -2.03441 + 1.05102XVARIABLES: Y = PERCENT COST X = PERCENT TIME COEFFICIENT OF DETERMINATION (R<sup>2</sup>) = .8745

T-STATISTIC = 37.89

DEGREES OF FREEDOM = 206



ARMAMENT COMPOSITE REGRESSION

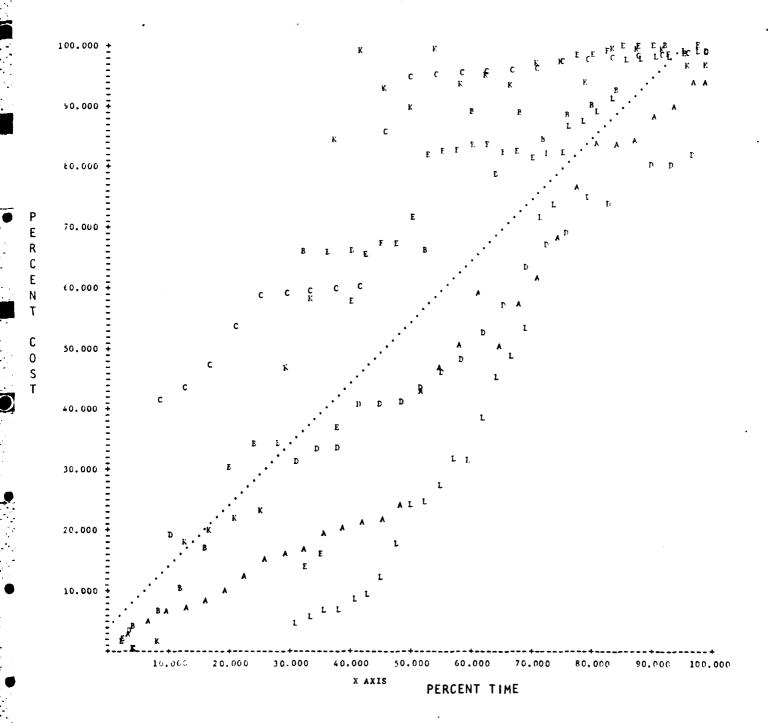
**SAMPLES:** 19-25

EQUATION: Y = 4.27416 + 1.00832X

VARIABLES:  $Y = PERCENT COST X_2 = PERCENT TIME COEFFICIENT OF DETERMINATION (R<sup>2</sup>) = .6944$ 

T-STATISTIC = 20.28

DEGREES OF FREEDOM = 181



# METHODOLOGY

## a. Assumptions.

During the course of this study, it was necessary to make several assumptions. The most basic assumption is that the source data obtained accurately reflects the cost incurred patterns of the respective items. Similarly, it was assumed that costs were billed in a timely manner. The above assumptions impact ammunition items and armament items differently, and a more detailed discussion is given in the subsection entitled "Data Collection and Sample Selection", below.

Administrative lead time (the time between order acceptance and the start of production) was initially tracked as part of the study and included in the pattern. However, this proved impractical as identical orders often have radically different lead times. Hence, these lead times were backed out of the samples and all samples are tracked from the start of production until completion.

The study applies only to recurring production costs. Non-recurring investment-type costs should be accommodated separately. No attempt was made to normalize the data due to the effects of inflation over time, nor would it be meaningful to this study to do so. Government furnished materials are excluded since it is assumed that they could be applied elsewhere.

## b. Data Collection and Sample Selection.

The samples used fall into two broad classes: Ammunition Components and Armament End Items. The data collection proved to be quite different for these classes and they will be discussed separately.

The source of cost data for all ammunition items was the monthly report Summary of Orders and Cost of Deliveries for the respective ammunition plants (given in the Samples section). All ammunition samples are in the FY 79-FY 83 timeframe. The data collection concentrated on orders with high dollar amounts. Orders below a value of one million dollars tend to be uncharacteristic since they often have erratic production history due to frequent, and often, long-term breaks in production. Samples #1-18 range in dollar value from \$1 million to \$68.2 million. A number of orders which met the dollar criteria were eliminated for various reasons such as erratic production history, order insufficiently complete (at least 90% completion), or incomplete and/or conflicting cost data. In all cases, the production pattern is assumed to follow the disbursement pattern.

The source for armament cost data was the Army Procurement Appropriation Accounting and Reporting System (APARS), which is an automated data base. This system is accessed by Procurement Request Order Number (PRON). There are various levels of PRONs, and the installation-level PRON is used for a detailed breakout of financial transactions. Installation PRONs are issued to component items and must be tracked at that level. A large, complex end item could have hundreds of lower level PRONs assigned. After selecting representative items of armament for cost tracking, these items were screened to eliminate small orders (less than \$1 million). Other samples were further eliminated due to lack of financial history, extremely erratic disbursement patterns, and/or unfinished production.

Once the final sample was selected, lower level PRON cost data (for PRONs exceeding \$100,000) was rolled up into a monthly total end item disbursement pattern. This pattern was compared to the most recent obligation amount to determine degree of order completion. All samples (#19-25) occur in the FY 80-84 timeframe. Dollar values for the samples range from \$2.5 million to \$33.7 million. The production pattern is assumed to follow the disbursement pattern.

## c. Data Analysis.

The final selection was comprised of 18 ammunition samples and seven armament samples. A summary of the samples with dollar values is given below:

| ITEM   | # SAMPLES                 | \$ AMOUNT  |
|--|---------------------------|--|
| Ammunition, Small Arms<br>Ammunition, Large Caliber<br>AMMO SUBTOTAL<br>Armament | 7<br>11<br>18<br><u>7</u> | \$ 41,823,092<br>253,446,512<br>\$295,269,604<br>116,558,556 |
| GRAND TOTAL  | 25                        | \$411,828,160  |

Each sample was initially run through a regression screening program with the independent variable (X) as the percentage of time completion and the dependent variable (Y) as the percentage of cost completion. The screening program performed a Least-Squares Regression on the following forms:

| FORM NO. | REGRESSION FORM               |
|----------|-------------------------------|
| 1        | Y = A + B * X                 |
| 2        | Y = A + B * LN (X)            |
| 3        | LN (Y) = A + B * X            |
| 4        | LN (Y) = LN (A) + B * LN (X)  |
| 5        | $\sqrt{Y} = A + B * X$        |
| 6        | Y = A + B * X                 |
| 7        | $\sqrt{X} = A + B * \sqrt{X}$ |
| 8        | $Y_0^2 = A + B * X_0$         |
| 9        | $Y^2 = A + B * X^2$           |
| 10       | 1/Y = A + B * X               |

The individual sample regressions were compared to determine which forms predominate. Forms 1, 7, and 4 were commonly the best fits in the given order. After detailed analysis and comparison between the individual samples, composite regressions were run for three categories: small arms ammunition, large caliber ammunition, and armament items. These composite regressions were compared as above to determine form dominance and the results were the same. Comparing the small arms ammunition regression with the large caliber ammunition showed no significant differences. Hence the total composite ammunition regression is used with no distinction made between small arms and large caliber ammunition. The linear model was determined to be the best fit in both cases, ammunition and armament.

### d. Conclusions.

The ammunition and armament regressions shown in the previous section entitled Study Results should be used in determination of termination liability costs as a percentage of total order cost with investment type costs applied separately. The pattern of incurred costs represented by these regression equations is tracked down from the start of production through production completion. It is recognized that in FMS cases, the payment schedule is started as the order is finalized and production may not actually start for a considerable period of time. There is no satisfactory way known to eliminate this difficulty and use of these regression equations will cause a front-loading of the FMS payment schedule, particularly in the first 30-40% of the order life. However, this effect decreases in the latter phases of the order life to be nullified at final delivery.

The samples in this study were chosen to reflect a representative sample of FMS-type orders. This reflects total Army production only to the extent that it is representative of the current Army Budget. Thus, care should be taken in applying the results to non-FMS items. Further, from a statistical perspective, the ammunition regression equation is a significantly better fit for the sample data than the armament regression equation. Hence, wider variations can be expected in terms of armament-type items.

One final observation on the study results is applicable. Points at the extreme ends of the data range when plugged into the regression equations could yield results outside of the accepted range of values (e.g., over 100 percent or less than 0 percent). It is recommended that the following corrections be made at the extremes: the ammunition equation should be defined to yield a 1% Y result when X is less than 3%, and Y should be 100% when X is 98% or greater; the armament equation should yield a 100% Y value for X > 95%.

## AMMUNITION/ARMAMENT SAMPLES

SAMPLE #: 1

PRON: 64-9-A1019 COMPONENT: LAP M483A1 Projectile

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-76-C-4012

|                  | ELAPSED | CUMULATIVE | PERCENT  | COMPLETION     |
|------------------|---------|------------|----------|----------------|
| MO-DAY-YR        | DAYS    | COSTS      | TIME (X) | COST (Y)       |
| 8-31-79          | 31      | 1,953,586  | 8        | 3              |
| 9-30-79          | 61      | 7,308,593  | 15       | 11             |
| 10-31-79         | 92      | 13,495,150 | 23       | 20             |
| 11-30-79         | 122     | 18,221,100 | 31       | 27             |
| 12-31-79         | 153     | 23,496,460 | 39       | 34             |
| 1-31-80          | 184     | 29,165,715 | 46       | 43             |
| 2 <b>-2</b> 9-80 | 213     | 34,214,085 | 54       | 50             |
| 3-31-80          | 244     | 39,961,137 | 61       | 59             |
| 4-30-80          | 274     | 45,491,634 | 69       | 67             |
| 5-31-80          | 305     | 51,308,613 | 77       | <b>7</b> 5     |
| 6-30-80          | 335     | 58,265,316 | 84       | 85             |
| 7-31-80          | 366     | 65,175,997 | 92       | 96             |
| 8-31-80          | 397     | 68,182,543 | 100      | <del>9</del> 9 |

TYPE: Ammunition, Small Arms SAMPLE #: 2 PRON: M1-1-A0019 CONTRACT
COMPONENT: .50 Cal. Ball M33 Tr., M17, M9 Link CONTRACT #: DAAA09-78-C-3009

|           | ELAPSED | CUMULATIVE                  | PERCENT (  | COMPLETION |
|-----------|---------|-----------------------------|------------|------------|
| MO-DAY-YR | DAYS    | COSTS                       | TIME (X)   | COST (Y)   |
| 7-31-81   | 31      | 576,657                     | 8          | 6          |
| 8-31-81   | 62      | 1,533,269                   | 17         | 16         |
| 9-30-81   | 92      | 2,502,200                   | 25         | 26         |
| 10-31-81  | 123     | 3 <b>,</b> 52 <b>7,</b> 792 | 34         | 36         |
| 11-30-81  | 153     | 4,472,677                   | 42         | 46         |
| 12-31-81  | 184     | 5,518,804                   | 50         | 57         |
| 1-31-82   | 215     | 5,452,374                   | 59         | 56         |
| 2-28-82   | 243     | 6,467,821                   | 67         | 67         |
| 3-31-82   | 274     | 7,710,637                   | <b>7</b> 5 | 80         |
| 4-30-82   | 304     | 8,851,373                   | 83         | 92         |
| 5-31-82   | 335     | 9,639,453                   | 92         | 99         |
| 6-30-82   | 365     | 9,667,065                   | 100        | 100        |

SAMPLE #: 3 PRON: U1-1-A0602 COMPONENT: 20 mm TP, M55A2, Bulk

TYPE: Ammunition, Small Arms CONTRACT #: DAAA09-78-C-3009

|           | ELAPSED | CUMULATIVE | PERCENT C | OMPLETION |
|-----------|---------|------------|-----------|-----------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)  | COST (Y)  |
| 3-31-82   | 31      | 35,260     | 10        | 3         |
| 4-30-82   | 61      | 113,753    | 20        | 11        |
| 5-31-82   | 92      | 183,033    | 30        | 18        |
| 6-30-82   | 122     | 206,210    | 40        | 20        |
| 7-31-82   | 153     | 281,325    | 50        | 27        |
| 8-31-82   | 184     | 363,173    | 60        | 35        |
| 9-30-82   | 214     | 499,242    | 70        | 48        |
| 10-31-82  | 245     | 669,553    | 80        | 65        |
| 11-30-82  | 275     | 873,380    | 90        | 85        |
| 12-31-82  | 306     | 1,033,463  | 100       | 100       |

SAMPLE #: 4

PRON: 64-0-A0016 COMPONENT: LAP M483A1 Projectile

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-76-C-4012

|           | ELAPSED | CUMULATIVE | PERCENT CO | MPLETION |
|-----------|---------|------------|------------|----------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)   | COST (Y) |
| 9-30-80   | 30      | 2,191,528  | 5          | 4        |
| 10-31-80  | 61      | 9,691,606  | 10         | 17       |
| 11-30-80  | 91      | 14,775,784 | 15         | 26       |
| 12-31-80  | 122     | 20,813,997 | 20         | 36       |
| 1-31-81   | 153     | 26,680,601 | 25         | 47       |
| 2-28-81   | 181     | 30,033,779 | 30         | 52       |
| 3-31-81   | 212     | 32,955,861 | 35         | 58       |
| 4-30-81   | 242     | 35,605,190 | 40         | 62       |
| 5-31-81   | 273     | 38,809,255 | 45         | 68       |
| 6-30-81   | 303     | 42,728,502 | 50         | 81       |
| 7-31-81   | 334     | 46,374,952 | 55         | 88       |
| 8-31-81   | 365     | 50,372,849 | 60         | 94       |
| 9-30-81   | 395     | 53,920,358 | 65         | 95       |
| 10-31-81  | 426     | 54,636,069 | 70         | 96       |
| 11-30-81  | 456     | 55,264,357 | <b>7</b> 5 | 97       |
| 12-31-81  | 487     | 55,371,382 | 80         | 97       |
| 1-31-82   | 518     | 55,371,382 | 85         | 98       |
| 2-28-82   | 546     | 56,202,986 | 90         | 99       |
| 3-31-82   | 577     | 57,148,328 | 95         | 100      |
| 4-30-82   | 607     | 57,268,994 | 100        | 100      |

SAMPLE #: 5 PRON: 64-0-A2016

COMPONENT: Projectile, 155mm, M483A1

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-79-C-3001

| MO-DAY-YR 5-31-81 6-30-81 7-31-81 8-31-81 9-30-81 10-31-81 11-30-81 12-31-81 1-31-82 2-28-82 11-30-82 | ELAPSED DAYS 31 61 92 123 153 184 214 245 276 304 334* | CUMULATIVE<br>COSTS<br>4,100,312<br>7,562,440<br>11,065,233<br>14,359,675<br>17,962,914<br>22,393,857<br>26,150,754<br>30,422,875<br>34,722,652<br>38,209,343<br>38,329,762 | PERCENT<br>TIME (X)<br>8<br>15<br>23<br>31<br>39<br>46<br>54<br>61<br>69<br>77<br>84 | COMPLETION COST (Y) 11 19 28 37 46 58 67 78 89 98 99 |
|---|--|---|--|--|
|   | 304<br>334*<br>365<br>396                              | 38,209,343<br>38,329,762<br>38,844,720<br>38,850,928  |  | 98<br>99<br>100<br>100                               |

<sup>\*</sup> Adjusted for a period of order inactivity.

SAMPLE #: 6

PRON: M1-1-A2022

COMPONENT: Projectile, 155mm, M483A1

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-79-C-3001

| 110 DAY VD | ELAPSED | CUMULATIVE |            | COMPLETION |
|------------|---------|------------|------------|------------|
| MO-DAY-YR  | DAYS    | COSTS      | TIME (X)   | COST (Y)   |
| 2-28-82    | 28      | 570,177    | - 8        | 5          |
| 3-31-82    | 59      | 4,255,959  | 16         | 34         |
| 4-30-82    | 89      | 5,950,616  | 24         | 48         |
| 5-31-82    | 120     | 7,041,269  | 33         | 57         |
| 6-30-82    | 150     | 8,075,692  | 41         | 65         |
| 7-31-82    | 181     | 9,017,567  | 50         | 73         |
| 8-31-82    | 212     | 10,002,436 | 58         | 81         |
| 9-30-82    | 242     | 10,726,872 | 66         | 87         |
| 10-31-82   | 273     | 11,635,812 | <b>7</b> 5 | 94         |
| 11-30-82   | 303     | 12,282,372 | 83         | 99         |
| 1-31-83    | 365     | 12,353,954 | 100        | 100        |

SAMPLE #: 7 TYPE: Ammunition, Large Caliber PRON: 64-0-A4016 CONTRACT #: DAAA09-77-C-4002

COMPONENT: LAP Projectile, 155mm, M483A1

|           | ELAPSED | CUMULATIVE | PERCENT CO | MPLETION   |
|-----------|---------|------------|------------|------------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)   | COST (Y)   |
| 6-30-81   | 30      | 308,139    | 8          | 9          |
| 7-31-81   | 61      | 412,261    | 15         | 12         |
| 9-30-81   | 122     | 651,228    | 31         | 18         |
| 11-30-81  | 183     | 1,090,941  | 46         | 31         |
| 12-31-81  | 214     | 1,290,817  | 54         | 36         |
| 1-31-82   | 245     | 1,656,628  | 62         | 47         |
| 2-28-82   | 273     | 1,961,042  | 69         | 55         |
| 3-31-82   | 304     | 2,310,995  | 77         | 65         |
| 4-30-82   | 334     | 2,676,135  | 85         | <b>7</b> 5 |
| 5-31-82   | 365     | 3,040,125  | 92         | 86         |
| 11-30-82  | 395*    | 3,552,295  | 100        | 100        |

<sup>\*</sup> Adjusted for a period of order inactivity

SAMPLE #: 8 TYPE: Ammunition, Small Arms PRON: M1-1-A0066 CONTRACT #: DAAA09-78-C-3009

COMPONENT: 7.62mm Ball, M80/Tr. M62, M13 Link

|           | ELAPSED | CUMULATIVE | PERCENT CO | OMPLETION |
|-----------|---------|------------|------------|-----------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)   | COST (Y)  |
| 6-30-81   | 30      | 748,664    | 8          | 12        |
| 8-31-81   | 92      | 1,639,133  | 23         | 26        |
| 9-30-81   | 122     | 2,610,778  | 31         | 42        |
| 10-31-81  | 153     | 3,541,370  | 39         | 57        |
| 12-31-81  | 214     | 4,282,388  | 54         | 69        |
| 1-31-82   | 245     | 3,420,377  | 62         | 55        |
| 2-28-82   | 273     | 3,893,018  | 69         | 63        |
| 3-31-82   | 304     | 4,821,646  | 77         | 78        |
| 5-31-82   | 365     | 5,650,786  | 92         | 91        |
| 6-30-82   | 395     | 6,202,946  | 100        | 100       |

SAMPLE #: 9
PRON: M1-1-A0102
COMPONENT: 7.62mm Ball, M80, M13 Link

TYPE: Ammunition, Small Arms CONTRACT #: DAAA09-78-C-3009

| MO-DAY-YR 10-31-80 11-30-80 12-21-80 1-31-81 2-28-81 3-31-81 4-30-81 | ELAPSED  DAYS  31  61  92 123 151 182 | CUMULATIVE<br>COSTS<br>104,744<br>892,655<br>1,420,039<br>1,932,239<br>2,382,644<br>2,930,920 | PERCENT CO<br>TIME (X)<br>15<br>29<br>43<br>58<br>71<br>86 | OMPLETION  COST (Y)  3  28  44  60  75  92 |
|--|---------------------------------------|---|--|--|
| 4-30-81  | 213                                   | 3,196,589   | 100  | 92<br>100                                  |

SAMPLE #: 10 PRON: 64-0-A0060 COMPONENT: LAP 155mm HERA M549

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-78-C-3008

|           | ELAPSED | CUMULATIVE | PERCENT CO | MPLETION |
|-----------|---------|------------|------------|----------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)   | COST (Y) |
| 2-28-82   | 28      | 3,571,243  | 12         | 10       |
| 3-31-82   | 59      | 8,422,360  | 24         | 23       |
| 4-30-82   | 89      | 13,353,674 | 37         | 37       |
| 5-31-82   | 120     | 18,134,795 | 50         | 50       |
| 6-30-82   | 150     | 23,583,872 | 62         | 65       |
| 7-31-82   | 181     | 26,828,982 | 75         | 74       |
| 8-31-82   | 212     | 32,252,371 | 88         | 89       |
| 9-30-82   | 242     | 36,229,419 | 100        | 100      |

SAMPLE #: 11

PRON: 1A-9-A0177

COMPONENT: Ctg. 105mm APFSDS-T XM774

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-77-C-4002

|                           | ELAPSED     | CUMULATIVE | PERCENT  | COMPLETION |
|---------------------------|-------------|------------|----------|------------|
| MO-DAY-YR                 | DAYS        | COSTS      | TIME (X) | COST (Y)   |
| 3-31-80                   | 31          | 50,119     | 5        | 3          |
| 8-31-80                   | 62 <b>#</b> | 91,975     | 10       | 5          |
| 10-31-80                  | 123         | 103,870    | 19       | 6          |
| 2 <b>-</b> 28 <b>-</b> 81 | 151*        | 119,145    | 24       | 7          |
| 3-31-81                   | 182         | 201,140    | 28       | 11         |
| 4-30-81                   | 212         | 236,456    | 33       | 13         |
| 5-31-81                   | 243         | 335,132    | 38       | 19         |
| 8-31-81                   | 274#        | 408,181    | 43       | 23         |
| 9-30-81                   | 304         | 476,395    | 48       | 27         |
| 10-31-81                  | 335         | 554,134    | 52       | 31         |
| 12-31-81                  | 366         | 711,582    | 62       | 40         |
| 1-31 <b>-</b> 82          | 397         | 906,763    | 67       | 51         |
| 2-28-82                   | 425         | 1,130,466  | 71       | 64         |
| 3-31-82                   | 456         | 1,284,767  | 76       | 72         |
| 4-30-82                   | 486         | 1,418,379  | 81       | 80         |
| 6-30-82                   | 516         | 1,531,457  | 90       | 86         |
| 7-31-82                   | 547         | 1,732,026  | 95       | 98         |
| 8-31-82                   | 578         | 1,774,294  | 100      | 100        |

<sup>\*</sup> Adjusted for periods of order inactivity

SAMPLE #: 12 PRON: M1-8-A0063

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-77-C-4002

COMPONENT: LAP Ctg. 105mm APFSDS-T M735

|           | ELAPSED     | CUMULATIVE       | PERCENT  | COMPLETION |
|-----------|-------------|------------------|----------|------------|
| MO-DAY-YR | DAYS        | COSTS            | TIME (X) | COST (Y)   |
| 2-28-79   | 28          | 2,137            | 7        | 0.1        |
| 6-30-79   | 58 <b>*</b> | 21,956           | 15       | 1          |
| 6-30-81   | 88*         | 285 <b>,</b> 579 | 22       | 8          |
| 7-31-81   | 119         | 483,231          | 30       | 14         |
| 8-31-81   | 150         | 681,414          | 38       | 20         |
| 9-30-81   | 180         | 1,012,200        | 46       | 29         |
| 10-31-81  | 211         | 1,593,988        | 53       | 46         |
| 3-31-82   | 242*        | 2,000,871        | 61       | 57         |
| 4-30-82   | 272         | 2,531,716        | 69       | <b>7</b> 3 |
| 5-31-82   | 303         | 2,929,688        | 77       | 84         |
| 6-30-82   | 333         | 3,239,703        | 84       | 93         |
| 8-31-82   | 395         | 3,487,864        | 100      | 100        |

<sup>\*</sup> Adjusted for periods of order inactivity

SAMPLE #: 13 PRON: M1-1-A0013 COMPONENT: LAP Ctg. 105mm TP-T M490

TYPE: Ammunition, Large Caliber CONTRACT #: DAAAO9-77-C-4002

|           | ELAPSED | CUMULATIVE | PERCENT   | COMPLETION |
|-----------|---------|------------|-----------|------------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)  | COST (Y)   |
| 11-30-81  | 30      | 121,984    | 7         | 2          |
| 12-31-81  | 61      | 556,171    | 14        | 9          |
| 1-31-82   | 92      | 808,913    | 22        | 13         |
| 2-28-82   | 120     | 1,465,285  | 28        | 24         |
| 3-31-82   | 151     | 2,072,996  | 35        | 34         |
| 4-30-82   | 181     | 2,745,523  | 42        | 45         |
| 5-31-82   | 212     | 2,998,849  | 50        | 49         |
| 6-30-82   | 242     | 3,527,247  | <b>57</b> | 58         |
| 7-31-82   | 273     | 4,164,769  | 64        | 68         |
| 8-31-82   | 304     | 4,749,789  | 71        | 78         |
| 9-30-82   | 334     | 5,152,898  | 78        | 84         |
| 10-31-82  | 365     | 5,819,954  | 86        | 95         |
| 11-30-82  | 395     | 5,987,574  | 93        | 98         |
| 12-31-82  | 426     | 6,123,712  | 100       | 100        |

SAMPLE #: 14 TYPE: Ammunition, Large Caliber PRON: M1-9-AA088 CONTRACT #: DAAA09-77-C-4002

COMPONENT: LAP Ctg. 105mm HEAT-T 456A1/A2

|           | ELAPSED          | CUMULATIVE       | • | MPLETION |
|-----------|------------------|------------------|---|----------|
| MO-DAY-YR | DAYS             | COSTS            | TIME (X)                                | COST (Y) |
| 11-30-80  | 30               | 231,692          | 7                                       | 10       |
| 12-31-80  | 61               | 382,395          | 14                                      | 16       |
| 1-31-81   | 92               | 400,253          | 22                                      | 17       |
| 2-28-81   | 120              | 587,1 <i>2</i> 7 | 28                                      | 24       |
| 4-30-81   | 181              | 613,967          | 42                                      | 25       |
| 6-30-81   | 242              | 641,392          | 57                                      | 27       |
| 6-30-82   | 272 <del>*</del> | 1,137,904        | 64                                      | 47       |
| 7-31-82   | 303              | 1,503,215        | 71                                      | 62       |
| 8-31-82   | 334              | 1,670,560        | 78                                      | 69       |
| 9-30-82   | 364              | 2,129,187        | 85                                      | 88       |
| 10-31-82  | 395              | 2,231,530        | 93                                      | 92       |
| 1-31-83   | 426#             | 2,419,787        | 100                                     | 100      |

<sup>\*</sup> Adjusted for periods of order inactivity

TYPE: Ammunition, Large Caliber CONTRACT #: DAAA09-78-C-3003

SAMPLE #: 15
PRON: F1-2-03198
COMPONENT: Prop. Chg. M119 f/155mm RB

|                           | ELAPSED | CUMULATIVE | PERCENT C |          |
|---------------------------|---------|------------|-----------|----------|
| MO-DAY-YR                 | DAYS    | COSTS      | TIME (X)  | COST (Y) |
| 1-31-83                   | 31      | 622,209    | 11        | 3        |
| 2-28-83                   | 59      | 3,948,596  | 22        | 17       |
| 3-31-83                   | 90      | 7,672,611  | 33        | 33       |
| 4 <b>-</b> 30 <b>-</b> 83 | 120     | 10,881,805 | 44        | 47       |
| 5-31-83                   | 151     | 14,411,372 | 55        | 62       |
| 6-30-83                   | 181     | 17,997,251 | 66        | 78       |
| 7-31-83                   | 212     | 19,520,996 | 78        | 84       |
| 8-31-83                   | 243     | 22,318,480 | 89        | 96       |
| 9-30-83                   | 273     | 23,202,722 | 100       | 100      |

SAMPLE #: 16 PRON: F1-2-00194 COMPONENT: 5.56mm Ball M193 Clip

TYPE: Ammunition, Small Arms CONTRACT #: DAAA09-78-C-3009

|           | ELAPSED | CUMULATIVE | PERCENT CO |          |
|-----------|---------|------------|------------|----------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)   | COST (Y) |
| 5-31-82   | 31      | 573,689    | 7          | .5       |
| 6-30-82   | 61      | 1,420,360  | 14         | 11       |
| 7-31-82   | 92      | 2,360,962  | 22         | 19       |
| 8-31-82   | 123     | 3,374,424  | 29         | 27       |
| 9-30-82   | 153     | 4,222,976  | 36         | 34       |
| 10-31-82  | 184     | 5,306,404  | 43         | 43       |
| 11-30-82  | 214     | 6,397,425  | 50         | 51       |
| 12-31-82  | 245     | 7,386,846  | 58         | 59       |
| 1-31-83   | 276     | 8,337,209  | 65         | 67       |
| 2-28-83   | 304     | 9,205,243  | 71         | 74       |
| 3-31-83   | 335     | 10,439,561 | 79         | 84       |
| 4-30-83   | 365     | 11,078,741 | 86         | 89       |
| 5-31-83   | 396     | 11,566,774 | 93         | 93       |
| 6-30-83   | 426     | 12,423,385 | 100        | 100      |

SAMPLE #: 17 PRON: WG-0-A0157 COMPONENT: 5.56mm Ball M193 Clip

TYPE: Ammunition, Small Arms CONTRACT #: DAAAO9-78-C-3009

|                            | ELAPSED | CUMULATIVE       | PERCENT CO | MPLETION   |
|----------------------------|---------|------------------|------------|------------|
| MO-DAY-YR                  | DAYS    | COSTS            | TIME (X)   | COST (Y)   |
| 6-30-80                    | 30      | 383,901          | 12         | 8          |
| 7-31-80                    | 61      | 8 <i>2</i> 5,836 | 25         | 17         |
| 8-31-80                    | 92      | 1,618,156        | 38         | 33         |
| 9-30-80                    | 122     | 2,348,871        | 50         | 49         |
| 10-31-80                   | 153     | 3,215,300        | 62         | <b>6</b> 6 |
| 11-30-80                   | 183     | 4,042,972        | <b>7</b> 5 | 84         |
| 12 <b>-</b> 31 <b>-</b> 80 | 214     | 4,831,117        | 87         | 99         |
| 1-31-81                    | 245     | 4,841,576        | 100        | 100        |

SAMPLE #: 18 PRON: U1-0-A0190

COMPONENT: 5.56mm Ball M193 Clip

TYPE: Ammunition, Small Arms CONTRACT #: DAAA09-78-C-3009

|           | ELAPSED | CUMULATIVE | PERCENT CO | MPLETION |
|-----------|---------|------------|------------|----------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X)   | COST (Y) |
| 1-31-81   | 31      | 440,895    | 15         | 10       |
| 2-28-81   | 59      | 1,183,807  | 28         | 27       |
| 3-31-81   | 90      | 1,954,072  | 42         | 44       |
| 4-30-81   | 120     | 2,655,714  | <b>57</b>  | 60       |
| 5-31-81   | 151     | 3,350,498  | 71         | 75       |
| 6-30-81   | 181     | 4,029,933  | 85         | 90       |
| 7-31-81   | 212     | 4,458,068  | 100        | 100      |

SAMPLE #: 19

END ITEM: M198 Howitzer DRC PRON: T1-1-M3844-M101

TYPE: Armament

|           | ELAPSED | CUMULATIVE | PERCENT COMPLETION      |
|-----------|---------|------------|-------------------------|
| MO-DAY-YR | DAYS    | COSTS      | TIME (X) COST (Y)       |
| 12-31-81  | 31      | 934,683    | 3.3 2.8                 |
| 1-31-82   | 62      | 1,696,216  | 6.6 5.0                 |
| 2-28-82   | 90      | 2,254,280  | 9.5 6.7                 |
| 3-31-82   | 121     | 2,440,033  | ·                       |
| 4-30-82   | 151     | 2,844,009  |                         |
| 5-31-82   | 182     | 3,412,805  |                         |
| 6-30-82   | 212     | 4,177,827  | 19.3 10.1<br>22.5 12.4  |
| 7-31-82   | 243     | 5,141,493  | 25.8 15.2               |
| 8-31-82   | 274     | 5,439,850  | 29.1 16.1               |
| 9-30-82   | 304     | 5,679,194  | 32.2 16.8               |
| 10-31-82  | 335     | 6,550,251  | 35.5 19.4               |
| 11-30-82  | 365     | 6,864,226  | T =                     |
| 12-31-82  | 396     | 7,146,445  | 38.7 20.3<br>42.0 21.2  |
| 1-31-83   | 427     | 7,315,121  | 45.3 21.7               |
| 2-28-83   | 455     | 8,097,384  | 48.3 24.0               |
| 3-31-83   | 486     | 14,429,256 | 51.5 42.8               |
| 4-30-83   | 516     | 15,784,274 | 54.7 46.8               |
| 5-31-83   | 547     | 17,031,286 | 58.0 50.5               |
| 6-30-83   | 577     | 19,911,066 | 61.2 59.0               |
| 7-31-83   | 608     | 16,966,106 | 64.5 50.3               |
| 8-31-83   | 639     | 19,284,777 | 67.8 57.2               |
| 9-30-83   | 669     | 20,738,700 | 70.9 61.5               |
| 10-31-83  | 700     | 22,962,888 | 74.2 68.1               |
| 11-30-83  | 730     | 25,768,292 | 77.4 76.4               |
| 12-31-83  | 761     | 28,192,267 | 80.7 83.6               |
| 1-31-84   | 792     | 28,139,634 | 84.0 83.4               |
| 2-29-84   | 821     | 28,379,006 | 87.1 84.1               |
| 3-31-84   | 851     | 29,713,373 | 90.2 88.1               |
| 4-30-84   | 882     | 30,256,582 | 93.5 89.7               |
| 5-31-84   | 913     | 31,633,413 |                         |
| 6-30-84   | 943     | 31,663,857 | 96.8 93.8<br>100.0 93.8 |
| -         |         | 5.,000,001 | 100.0 93.0              |

SAMPLE #: 20 END ITEM: M85 Machine Gun .50 Cal. DRC PRON: WG-1-A0385-M1M5

|           | ELAPSED | CUMULATIVE               | PERCENT  | COMPLETION |
|-----------|---------|--------------------------|----------|------------|
| MO-DAY-YR | DAYS    | COSTS                    | TIME (X) | COST (Y)   |
| 12-31-81  | 31      | 102,708                  | 4.1      | 4.1        |
| 1-31-82   | 62      | 169,697                  | 8.1      | 6.7        |
| 2-28-82   | 90      | <i>2</i> 60 <b>,</b> 756 | 11.8     | 10.4       |
| 3-31-82   | 121     | 428,012                  | 15.9     | 17.0       |
| 4-30-82   | 151     | 761,739                  | 19.8     | 30.3       |
| 5-31-82   | 182     | 858,870                  | 23.9     | 34.1       |
| 6-30-82   | 213     | 861,048                  | 28.0     | 34.2       |
| 7-31-82   | 244     | 1,654,633                | 32.1     | 65.8       |
| 8-31-82   | 275     | 1,653,691                | 36.1     | 65.7       |
| 9-30-82   | 305     | 1,657,026                | 40.1     | 65.9       |
| 12-31-82  | 397     | 1,660,217                | 52.2     | 66.0       |
| 2-28-83   | 456     | 2,237,284                | 59.9     | 88.9       |
| 3-31-83   | 487     | 1,974,569                | 64.0     | 78.5       |
| 4-30-83   | 517     | 2,232,190                | 67.9     | 88.7       |
| 5-31-83   | 547     | 2,121,213                | 71.9     | 84.3       |
| 6-30-83   | 577     | 2,221,150                | 75.8     | 88.3       |
| 7-31-83   | 608     | 2,264,119                | 79.9     | 90.0       |
| 8-31-83   | 639     | 2,323,058                | 84.0     | 92.4       |
| 10-31-83  | 700     | 2,514,652                | 92.0     | 99.9       |
| 12-31-83  | 761     | 2,514,859                | 100.0    | 100.0      |

TYPE: Armament

SAMPLE #: 21
END ITEM: M60 Machine Gun 7.62mm LF
DRC PRON: T1-2-M3700-M101 TYPE: Armament

|                  | ELAPSED     | CUMULATIVE | PERCENT  | COMPLETION |
|------------------|-------------|------------|----------|------------|
| MO-DAY-YR        | DAYS        | COSTS      | TIME (X) | COST (Y)   |
| 7-31-82          | 31          | 14,061     | 4.2      | 0.3        |
| 8-31-82          | 62          | 1,978,015  | 8.5      | 41.4       |
| 9-30-82          | 92          | 2,072,374  | 12.6     | 43.4       |
| 10-31-82         | 123         | 2,257,549  | 16.8     | 47.2       |
| 11-30-82         | <b>1</b> 53 | 2,588,160  | 20.9     | 53.5       |
| 12-31-82         | 184         | 2,800,965  | 25.2     | 58.6       |
| 1-31-83          | 215         | 2,816,582  | 29.4     | 58.9       |
| 2-28-83          | 243         | 2,831,909  | 33.2     | 59.3       |
| 3-31-83          | 274         | 2,853,280  | 37.5     | 59.7       |
| 4-30-83          | 304         | 2,867,833  | 41.6     | 60.0       |
| 5-31-83          | 335         | 4,086,735  | 45.8     | 85.5       |
| 6-30-83          | 365         | 4,521,965  | 49.9     | 94.6       |
| 7 <b>-</b> 31-83 | 396         | 4,539,227  | 54.2     | 95.0       |
| 8-31-83          | 427         | 4,554,167  | 58.4     | 95.3       |
| 9-30-83          | 457         | 4,565,239  | 62.5     | 95.6       |
| 10-31-83         | 488         | 4,573,169  | 66.8     | 95.7       |
| 11-30-83         | 518         | 4,586,417  | 70.9     | 96.0       |
| 12-31-83         | 549         | 4,641,569  | 75.1     | 97.1       |
| 1-31-84          | 580         | 4,656,896  | 79.3     | 97.5       |
| 2-29-84          | 609         | 4,675,559  | 83.3     | 97.8       |
| 3-31-84          | 640         | 4,687,033  | 87.6     | 98.1       |
| 4-30-84          | 670         | 4,699,072  | 91.7     | 98.3       |
| 5-31-84          | 701         | 4,709,661  | 95.9     | 98.6       |
| 6-30-84          | 731         | 4,722,089  | 100.0    | 98.8       |

SAMPLE #: 22 END ITEM: M240 Machine Gun 7.62mm DRC PRON: A1-1-03031-M101 TYPE: Armament

|                  | ELAPSED    | CUMULATIVE | PERCENT  | COMPLETION |
|------------------|------------|------------|----------|------------|
| MO-DAY-YR        | DAYS       | COSTS      | TIME (X) | COST (Y)   |
| 12-31-81         | 31         | 338,993    | 3.5      | 3.4        |
| 2-28-82          | 90         | 1,892,741  | 10.2     | 19.2       |
| 8-31-82          | 274        | 3,078,418  | 31.0     | 31.2       |
| 9-30-82          | 304        | 3,289,092  | 34.4     | 33.3       |
| 10-31-82         | 335        | 3,308,145  | 37.9     | 33.5       |
| 11-30-82         | 365        | 4,006,231  | 41.3     | 40.6       |
| 12-31-82         | 396        | 4,021,633  | 44.8     | 40.7       |
| 1-31-83          | 427        | 4,051,866  | 48.4     | 41.0       |
| 2 <b>–28–8</b> 3 | 455        | 4,291,916  | 51.5     | 43.4       |
| 3-31-83          | 486        | 4,539,628  | 55.0     | 46.0       |
| 4-30-83          | 516        | 4,748,003  | 58.4     | 48.1       |
| 5-31-83          | 547        | 5,184,695  | 61.9     | 52.5       |
| 6-30-83          | <i>577</i> | 5,627,285  | 65.3     | 57.0       |
| 7-31-83          | 608        | 6,247,364  | 68.9     | 63.2       |
| 8-31-83          | 639        | 6,610,248  | 72.4     | 66.9       |
| 9-30-83          | 669        | 6,799,488  | 75.8     | 68.8       |
| 10-31-83         | 700        | 7,375,939  | 79.3     | 74.7       |
| 11-30-83         | 730        | 7,278,715  | 82.7     | 73.7       |
| 1-31-84          | 792        | 7,916,165  | 89.7     | 80.1       |
| 2-29-84          | 822        | 7,903,007  | 93.1     | 80.0       |
| 3-31-84          | 853        | 8,069,315  | 96.6     | 81.7       |
| 4-30-84          | 883        | 9,878,432  | 100.0    | 100.0      |

SAMPLE #: 23 END ITEM: M110A2 Howitzer DRC PRON: WG-0-M3557-M101

TYPE: Armament

|                           | ELAPSED          | CUMULATIVE   | PERCENT       | COMPLETION |
|---------------------------|------------------|--------------|---------------|------------|
| MO-DAY-YR                 | DAYS             | COSTS        | TIME (X)      | COST (Y)   |
| 12-31-80                  | 31               | 352,456      | 2.5           | 2.0        |
| 12-31-81                  | 396              | 2,406,033    | 32.5          | 13.9       |
| 1-31-82                   | 427              | 2,767,000    | 35.0          | 16.0       |
| 2-28-82                   | 459              | 6,378,017    | 37.6          | 36.8       |
| 3-31-82                   | 490              | 9,989,034    | 40.2          | 57.6       |
| 4-30-82                   | 520              | 11,318,373   | 42.6          | 65.3       |
| 5 <b>-</b> 31 <b>-</b> 82 | 551              | 11,630,042   | 45.2          | 67.1       |
| 6-30-82                   | 581              | 11,603,584   | 47.6          | 67.0       |
| 7 <b>-</b> 31-82          | 612              | 12,365,535   | 50.2          | 71.4       |
| 8-31-82                   | 643              | 14, 166, 412 | 52.7          | 81.7       |
| 9-30-82                   | 673              | 14,266,746   | 55.2          | 82.3       |
| 10-31-82                  | 704              | 14,275,969   | 57 <b>.</b> 7 | 82.4       |
| 11-30-82                  | 734              | 14,427,426   | 60.2          | 83.3       |
| 12-31-82                  | 765              | 14,451,886   | 62.7          | 83.4       |
| 1-31-83                   | 7 <sub>.</sub> 6 | 14,227,231   | 65.2          | 82.1       |
| 2-28-83                   | 824              | 14,265,547   | 67.2          | 82.3       |
| 3-31-83                   | 855              | 14,069,246   | 70.1          | 81.2       |
| 4-30-83                   | 885              | 14, 193, 299 | 72.5          | 81.9       |
| 5-31-83                   | 916              | 14,210,300   | 75.1          | 82.0       |
| 6-30-83                   | 946              | 17,026,018   | 77.5          | 98.2       |
| 7-31-83                   | 977              | 17,038,540   | 80.1          | 98.3       |
| 8-31-83                   | 1008             | 17,131,350   | 82.6          | 98.9       |
| 9-30-83                   | 1038             | 17,273,776   | 85.1          | 99.7       |
| 10-31-83                  | 1069             | 17,277,895   | 87.6          | 99.7       |
| 11-30-83                  | 1099             | 17,301,902   | 90.1          | 99.8       |
| 12-31-83                  | 1130             | 17,054,518   | 92.6          | 98.4       |
| 1-31-84                   | 1161             | 17,076,407   | 95.2          | 98.5       |
| 2-29-84                   | 1189             | 17,310,656   | 97.5          | 99.9       |
| 3-31-84                   | 1220             | 17,311,952   | 100.0         | 99.9       |
| 3-31-04                   | 1220             | 11,311,724   | 100.0         | フフ・ブ       |

TYPE: Armament

SAMPLE #: 24
END ITEM: M109A2 Howitzer 155mm
DRC PRON: WG-2-M3749-M101

|           | ELAPSED     | CUMULATIVE | PERCENT  | COMPLETION |
|-----------|-------------|------------|----------|------------|
| MO-DAY-YR | DAYS        | COSTS      | TIME (X) | COST (Y)   |
| 6-30-82   | 30          | 137,635    | 4.1      | 0.4        |
| 7-31-82   | 60          | 490,289    | 8.2      | 1.6        |
| 8-31-82   | 91          | 5,635,869  | 12.5     | 17.9       |
| 9-30-82   | 122         | 6,284,869  | 16.7     | 19.9       |
| 10-31-82  | 152         | 6,865,473  | 20.8     | 21.8       |
| 11-30-82  | 183         | 7,275,473  | 25.1     | 23.1       |
| 12-31-82  | 213         | 14,705,973 | 29.2     | 46.7       |
| 1-31-83   | 244         | 18,289,896 | 33.4     | 58.0       |
| 2-28-83   | 272         | 26,536,310 | 37.3     | 84.2       |
| 3-31-83   | 303         | 31,174,592 | 41.5     | 98.9       |
| 4-30-83   | 333         | 29,206,803 | 45.6     | 92.7       |
| 5-31-83   | 364         | 28,193,444 | 49.9     | 89.5       |
| 6-30-83   | 394         | 31,258,195 | 54.0     | 99.2       |
| 7-31-83   | 425         | 29,439,288 | 58.2     | 93.4       |
| 8-31-83   | 455         | 29,907,582 | 62.3     | 94.9       |
| 9-31-83   | 485         | 29,385,337 | 66.4     | 93.2       |
| 10-31-83  | 516         | 30,528,454 | 70.7     | 96.9       |
| 11-30-83  | 546         | 30,607,023 | 74.8     | 97.1       |
| 12-31-83  | 57 <b>7</b> | 29,516,287 | 79.0     | 93.7       |
| 1-31-84   | 608         | 31,306,252 | 83.3     | 99.3       |
| 2-29-84   | 637         | 31,247,775 | 87.3     | 99.2       |
| 3-31-84   | 668         | 31,248,769 | 91.5     | 99.2       |
| 4-30-84   | 699         | 30,424,821 | 95.8     | 96.5       |
| 5-31-84   | 730         | 30,438,171 | 100.0    | 96.6       |

SAMPLE #: 25

END ITEM: 20mm AD Gun DRC PRON: WG-1-M3915-M101

1126

1157

1186

1217

1247

1278

12-31-83

1-31-84

2-29-84

3-31-84

4-30-84

5-31-84

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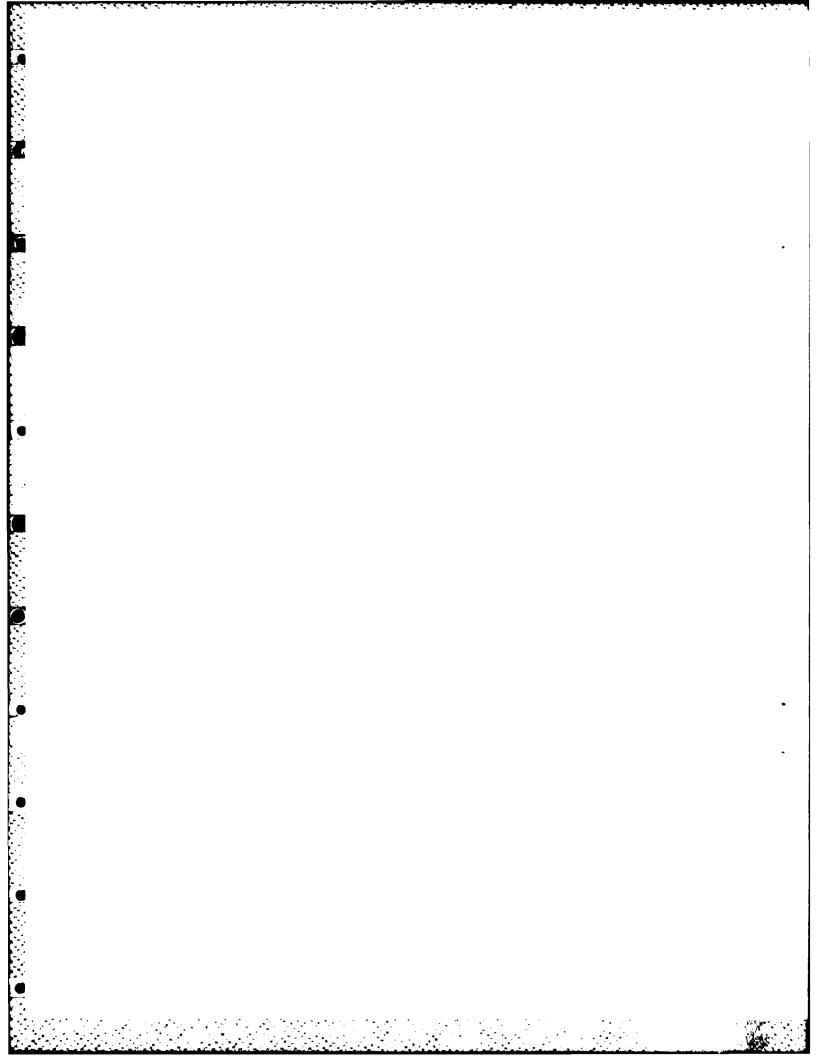
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| Regression Analysis,  |                                     |  |
|   |                                     |  |
| 20. ABSTRACT (Continue on reverse side if necessary This study provides the res                     |                                     | numulative cost incurred                                       |
| patterns from a cross-section of  |                                     |  |
| Headquarters, Armament, Munitio   |                                     |  |
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| Military Sales (FMS) items. This document provides composite regression plots  |
| for ammunition items and for armament items. Also provided are study assumptions and methodology along with a breakdown of the samples used. |
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